Where REAL CHANGE Happens

2017 Annual Report
...the goal has remained steady — to help people gain control and achieve real and meaningful change in their lives.

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Dear friends,

Change is inevitable — and often necessary for growth.

As an organization that is 208 years old, we’ve seen our fair share. When we look back at the history of The Village, it is easy to see our evolution in progress. The community’s changing needs, advancements in treatment and care, new funding streams — all have played a role in how The Village supports children and families.

What hasn’t changed is the core of our work — helping people become resilient and able to overcome the challenges that life throws at them.

Many children and families come to us having experienced significant adversity in their lives...abuse or neglect, addiction or mental illness, poverty, witnessing violence in the community or in the media. Unaddressed, these experiences can have grave consequences on a person’s mental, emotional and physical health, leading to depression, heart disease, poor academic achievement, even early death.

But we know that there’s hope, that children and families can overcome these experiences with the right support.

This past year, we expanded our services to reach more people across their lifespan and found innovative and effective ways to help families overcome adversity. We harnessed data to help parents support their children’s literacy skills, brought trauma-informed care into schools, and helped adults with mental health and substance use issues. We have expanded programs and forged partnerships to serve individuals and families more holistically, and more effectively.

And, we are partnering with State and city officials and advocates to ensure these advancements are translated into changes at the systemic level, to help families even beyond our service area.

There’s no doubt, the change we’ve experienced this past year has been significant! But the goal has remained steady — to help people gain control and achieve real and meaningful change in their lives. We are excited about the changes we’ve made — throughout our history and especially this past year — and are looking forward to even greater things in the months and years ahead.

Beth Bombara
Board Chair

Galo A. Rodriguez, MPH
President and CEO
While not yet the norm, integrated care has been building steam in the U.S. over the past 50 years and is the future of health care delivery. To get out ahead of the curve, The Village partnered with Connecticut Children’s Medical Center this year to transform two pediatric practices to provide integrated physical and mental health services, made possible by a grant from United Health Foundation.

“Families typically come in to see us with an ‘issue of the day,’ but that is just a small piece of the overall health of a child,” said Dr. Cathy Wiley, a pediatrician who directs the integrated practices. From the outside, it may seem as simple as placing a psychologist within a pediatric practice. This alone has benefits.

“We know that about 70 percent of visits to the doctor involve some behavioral health component,” said Dr. Lisa Backus, a Village health psychologist who works with Dr. Wiley and her team. “Yet, if a pediatrician refers a patient to a mental health provider in the community, only about 15 percent of parents will follow through and make the appointment for their child.”

“Before, we would typically provide parents with a list of mental health providers accepted by their insurance,” said Dr. Wiley. “Now, we can introduce them to a colleague — a member of our team — who can help them right here. That has an immediate and positive impact on the family’s level of trust.”

Blanca, whose 14-year-old son has been a patient of the practice since he was born, appreciates the additional services now available to her family.

“Dr. Backus was there for us at the right time,” said Blanca. “We were going through some things as a family, and my son needed help working through it all. If we had received a list of providers, it’s something we could have just left for later. Instead, we were able to meet Dr. Backus and make an appointment right away.”

The integrated pediatric practices go even further down the path of supporting a child’s health — and their family’s health — by providing access to basic human needs and community resources.

“Now, we can introduce them to a colleague — a member of our team — who can help them right here. That has an immediate and positive impact on the family’s level of trust.”

If finding transportation to your child’s appointments is a challenge, I can help with that. If you’re having trouble getting your child academic support or finding family activities in the community, I can connect you to resources,” said Veronica Flores, one of two Village care coordinators stationed at the pediatric practices. Veronica helps families identify and access resources in the community that help with anything that might impede a family’s ability to thrive and actively participate in their health care.

The coordination of services — physical, emotional and social — benefits all involved.
When families can access primary care, mental health and care coordination services all in one place, they are more likely to have their various health care and social service needs met.
Mental and behavioral health care plays a significant role in the prevention, diagnosis and treatment of the 15 leading causes of death in the United States, according to the Center for Disease Control. These are heart disease, cancer, stroke, chronic lower respiratory disease, accidents, diabetes, Alzheimer’s disease, influenza/pneumonia, kidney disease, septicemia, suicide, chronic liver disease, hypertension, Parkinson’s Disease, and assault/homicide.

The percentages vary by source, ranging from 20-85 percent, but most experts agree that some portion of all primary care visits include a behavioral or mental health component.

While the conditions often co-occur, treatment does not. And that fragmented health care delivery system drives up medical costs, according to the American Psychological Association (APA). In fact, it costs two to three times more to treat people with chronic medical problems coupled with mental conditions than to treat people with physical health conditions only.

On the other hand, integrated care increases access to and quality of care, improves patient outcomes, and reduces health care costs. The APA also reported that:

• Only 14 percent of people with insurance are receiving treatment for mental health or substance use disorders, but they account for more than 30 percent of total health care spending.
• Effective integration of medical and behavioral care could save $26-$48 billion annually in general health care costs.

“By working together,” said Dr. Backus, “the health care team learns from each other to expand their skill sets.”

“Having a shared care plan that all providers in the practice can access facilitates communication among doctors, specialists, care coordinators and parents — and improves the care that the child and family receives,” Dr. Backus said. “With integrated care, we treat the whole person, the whole family — and that will strengthen the whole community.”

**Integrated Care Improves Access and Patient Outcomes While Reducing Costs**

### Optimizing Health Care for All

Improving health care delivery and outcomes — while reducing costs — has been a major focus in this country for several decades. To accelerate this work, the Institute for Healthcare Improvement (IHI) developed the IHI Triple Aim, a framework for optimizing the health care system.

The IHI Triple Aim includes three goals that each health care improvement initiative should pursue:

• Improving the patient experience of care (including quality and satisfaction);
• Improving the health of populations; and
• Reducing the per capita cost of health care.

The Village’s partnership with Connecticut Children’s Medical Center to provide integrated primary care and mental health services is designed to meet all three goals of the Triple Aim.
Families, friends and neighbors came out to enjoy “Kidding Around: An Evening of Family Play,” an event to introduce the community to two new Integrated Pediatric Clinics where The Village and Connecticut Children’s Medical Center partner to offer primary care, behavioral health and care coordination services. Activities were designed around several important child development milestones and included free health screenings, a reading corner, giant blocks, an obstacle course, arts and crafts and a puppet show.

Left: Enjoying the activities at “Kidding Around” are: Galo Rodriguez, The Village president & CEO; Dr. Cathy Wiley, Connecticut Children’s Medical Center pediatrician; Steve Moore, The Village vice president of new business development; Dan Limbago, vice president of external affairs, United Health Foundation; Craig Lafiandra, vice president of strategic account operations at UnitedHealthcare.
“But what I repeatedly hear from our clients is, ‘It didn’t matter how bad it looked to me. My therapist assumed I could get better – I could see the hope they had for me.’”
Knowing that stable and nurturing relationships with adults helps to build resiliency in children, it makes sense to support the mental health of those adults, as well as the child.

For over 200 years, The Village has focused mostly on helping children, involving families primarily as a means to further a child’s treatment. Sometimes, though, that peripheral involvement isn’t enough to help a family create a stable environment to continue a child’s progress.

“We often hear from families we serve about the other challenges they face,” said Galo Rodriguez, The Village president and CEO. “By adding mental health services for adults, we are building on what we already do well to meet these additional needs, helping to strengthen the entire family unit, and improve outcomes for the children.”

These services are now available to individuals and families affected by substance use and other mental health issues like anxiety, depression and symptoms related to past trauma.

Like much of the work The Village does, the Adult Services staff take a “strengths-based approach,” using therapy to help clients set goals, find solutions and take steps forward, rather than dwelling on what brought them to therapy. And staff believe that change is possible, because many have seen or experienced it themselves.

“As a young man, I faced my own personal trials and had good people to help me,” said Patrick Scott, a substance abuse clinician. “That instilled hope in me.”

According to Harvard’s Center on the Developing Child, “the single most common factor for children who end up doing well is having the support of at least one stable and committed relationship with a parent, caregiver, or other adult.”

The Adult Services staff at The Village know that keeping adults healthy and resilient goes a long way to supporting healthy children, families and communities.

“People come to us during the depths of their lives,” said Steven Moore, who oversees the program. “But what I repeatedly hear from our clients is, ‘It didn’t matter how bad it looked to me. My therapist assumed I could get better — I could see the hope they had for me.’”
At The Village, we see the consequences of traumatic childhood experiences every day. Through our Collaborative Trauma Center, and backed by $1.6 million in federal funding, we’ve been collecting data to learn what treatment models best address trauma symptoms in children.

“We began using two promising evidence-based treatment models — Child-Parent Psychotherapy (CPP) and Eye Movement Desensitization and Reprocessing (EMDR) — with children who could benefit,” said Catherine Corto-Mergins, director of The Village Trauma Center.

Staff were excited to see how effective the new treatment models were with clients who struggled with more traditional methods. EMDR, originally developed to treat Post Traumatic Stress Disorder in veterans, was particularly effective.

Yale School of Medicine provided us with a comprehensive analysis of the outcomes, including what brought the children to us.

“What we found was equally sobering and heartening,” said Catherine.

Nearly three-quarters of parents with children enrolled in EMDR services reported that their children were exposed to five or more types of potentially traumatic events. More than half of the children enrolled in CPP, who are age 5 or younger, were exposed to five or more traumas.

With the help of EMDR and CPP, children made great strides in overcoming emotional and behavioral challenges associated with those traumatic events — lack of focus, aggression, lethargy, disobedience, feeling anxious — and physical issues like headaches, stomachaches and loss of appetite.

Even more encouraging, children who received EMDR showed significant reduction in their symptoms in the first six months, faster than expected. Parents also reported lower levels of stress and a decrease in their own symptoms of depression.

Children receiving CPP experienced significant reduction in symptoms, including depression, anger/aggression, and post-traumatic stress, according to their parents.

In addition to training our own staff in these and other treatment models, The Village trained over 2,200 community providers and parents locally, nationally and internationally on the impact of trauma on children and families, and the importance of early intervention and evidenced-based treatment.

“Perhaps most impressive is the ground-breaking research The Village is conducting on EMDR, which can have a significant impact on the field of behavioral health,” said Catherine.

Little research has been conducted on EMDR as a treatment for children, so The Village was recently selected to present the results of our study at the EMDR International Association’s annual conference, which attracts practitioners from all over the world.
## Traumatic Events Occurring Before EMDR Enrollment

<table>
<thead>
<tr>
<th>Event</th>
<th>Percent</th>
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<tbody>
<tr>
<td>Been attacked by a dog or other animal</td>
<td>35%</td>
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<tr>
<td>Watched people using drugs</td>
<td>38%</td>
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<tr>
<td>Known someone badly injured or sick and almost died</td>
<td>40%</td>
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<td>Seen or heard somebody using a weapon</td>
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<td>Been in or seen a very bad accident</td>
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<td>Been physically hurt or threatened by someone</td>
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</tr>
<tr>
<td>Seen a family member get arrested or in jail</td>
<td>54%</td>
</tr>
<tr>
<td>Seen/heard people physically fighting or threatening harm</td>
<td>66%</td>
</tr>
<tr>
<td>Been separated from someone for more than a few days</td>
<td>67%</td>
</tr>
<tr>
<td>Known someone who died</td>
<td>80%</td>
</tr>
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</table>

### Reducing the Symptoms of Trauma in Children

Parents of children enrolled in the EMDR (ages 5-18) and CPP (under age 5) treatment models were asked to complete the Child Behavior Checklist to assess problem behaviors their children were displaying as a result of the trauma they had experienced. Children enrolled in both models showed significant reduction in their symptoms after six months of treatment, and were able to maintain or continue that progress after 12 months of treatment.

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<th>12 months</th>
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</table>

<table>
<thead>
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<th>Problem Behavior Score</th>
<th>Baseline</th>
<th>6 months</th>
<th>12 months</th>
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<th>12 months</th>
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<td>67</td>
<td>68</td>
<td>69</td>
<td>70</td>
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</tbody>
</table>
“ACT has made me more aware of trauma and given me strategies I can use in the classroom. I see better, stronger relationships here as a result.”

— Rawson School teacher

Trauma is pervasive in our society and can impede a child’s ability to learn. The ACT Academy team (pictured on opposite page with Rawson Principal Tayarisha Stone and Assistant Principal Evelyn Mendoza Overton) works with teachers, school professionals and students to provide them with the tools they need to recognize and address trauma so students can be successful.
When Students Bring Trauma to School along with their Backpacks

In addition to carrying backpacks and an enthusiasm for learning, students at Rawson Elementary School in Hartford often bring unresolved issues related to traumatic experiences or constant stress.

These issues often erupt in angry outbursts, difficulty focusing, or defying teachers and other authority figures. “Many of our students struggle with issues related to their past, their circumstances or their families,” said principal Dr. Tayarisha Stone. “The ACT Academy helps students find the support they need to remove those barriers so they are able to be successful in school.”

The Aspire-Connect-Thrive (ACT) Academy was created at Rawson School by The Village with national funding from the Office of Minority Health. The ACT Academy aims to address trauma effectively on a school-wide level. Its goal is to strengthen students’ social-emotional competence, ensuring that they have strong, healthy relationships with adults in the school, and promoting a healthy lifestyle.

“The first step is helping the kids to recognize trauma and how it affects their emotions, and giving them the coping skills to address those feelings and resulting behavior,” said Aldwin Allen, The Village’s senior director of community programs.

“The second step is providing professional development for teachers and staff, in-classroom support, and activities that help students and their families understand trauma and build social-emotional skills. And lastly, addressing trauma symptoms effectively through clinical services for students and their families.”

At its core, ACT is a multi-level trauma intervention, including trauma screening and treatment, mindfulness practices, play therapy, and afterschool and summer programming focused on academic and enrichment activities.

ACT is also a vision for the future.

“This is a five-year research project,” said Donna Ferguson, director of grants and program development at The Village. The data, analyzed by our research partners at UConn, will reveal trends over time and measure the effectiveness of the interventions provided through ACT Academy.

And it’s already working.

“One hundred percent of parents who responded to our school-wide survey felt that their child has a relationship with a caring adult in school,” said Assistant Principal Evelyn Mendoza Overton. “That’s a huge increase from last year and example of the early impact of the ACT program.”
Research tells us that by age three, children growing up in poor neighborhoods or from lower-income families may hear up to 30 million fewer words than their more privileged counterparts.

The Village’s innovative Words Count program is helping parents to build language and literacy skills in their young children, which data demonstrates can have a significant impact on a child’s future academic success.

How? Through support from literacy coaches who sit down with parents and their babies in their homes, and a small recorder that is sewn into a vest that the children wear. It measures the amount of spoken words a child hears and conversations the child has with the adults. Launched with funding from LEGO Community Fund U.S., Words Count is the first program in Connecticut to use the recorder.

The recorded information is turned into reports that parents and the literacy coaches can use to improve their children’s language skills.

“I really liked the technology component and being able to have that visual data to refer back to,” said Annie, who enrolled in the program with her daughter, Juliet. “I don’t know how I would have gotten that information elsewhere.”

“The family literacy coaches work with families during in-home and community-based coaching sessions,” said Nicole Castro, program coordinator. Through a variety of games, activities and other strategies, parents are helped to increase their children’s vocabulary and enhance their conversational abilities.

“While the program focuses on literacy, the real benefit is strengthening parent-child bonds and helping parents understand their role as their child’s first teacher,” said Lynn Webber, program manager.

“We aren’t just focused on reading, which is important for parents who don’t read well themselves,” said Jessica Garcia, family literacy coach. “It’s about the parent-child interaction and the nurturing component. Kids learn better from an adult they care about than from a tablet or TV.”

“It didn’t seem like something we were ‘working on,’” said Annie. “It was something we were having fun doing all together.”

Of the first group of families to complete the program, over 80 percent demonstrated an increase in the number of words spoken by an adult in the home, and over 70 percent increased the number of conversations between the adult and the child. All of these families have increased their understanding of the relationship between parent-child interaction and language and literacy development.
“While the program focuses on literacy, the real benefit is strengthening parent-child bonds and helping parents understand their role as their child’s first teacher.”

The Words Count team (opposite) uses small recorders that provide data about interactions between parents and their children. The team then works with parents and caregivers to increase those interactions to improve their children’s language skills.
The Vernon ROCKS Coalition is tackling both prescription drug use and alcohol consumption among teens and young adults.

Backed by a Partnership for Success grant from the Connecticut Department of Mental Health and Addiction Services (DMHAS), The Village and its affiliate, KIDSAFE CT, are working with numerous stakeholders to expand the Vernon Drug and Alcohol Prevention Council, now called the Vernon ROCKS Coalition.

“The grant has helped to increase our capacity and get more people involved from different sectors in the community,” said Michelle Hill, director of Vernon Youth Services, and chair of the Coalition. “We are now more inclusive and engaging the community on a higher level.”

“Our work is creating a stronger community, increasing protective factors in the town and reducing risks for youth,” said Kaitlin Carafa, prevention program coordinator with The Village. “We’re planning appropriate, affordable activities for youth, increasing parent communication with their kids, and providing mentors for youth to help keep them on a successful path.”

A recent basketball tournament, funded in part by the Rockville Exchange Club, a long-time KIDSAFE CT supporter, engaged area youth playing against the Vernon Police Department, encouraging positive interaction between youth and town authorities.

Coalition members are continuing to deepen their understanding of the problem and identifying possible solutions.

“It’s not just one idea or one perspective,” said Aaron Grechko, Vernon Community Police Officer. “Community members from all different sectors can come together and give their ideas to try to help those that need it.”

“We bring 36 years of experience in the community to the table,” said Robin Kohler, site director of KIDSAFE CT. “We’ve been working with parents and helping them to build stronger, healthier relationships with their kids, which is so important to youth’s future stability and success.”

“We are able to leverage the solid relationships that KIDSAFE CT has been building in Vernon over the years to help a broader community,” said Chad Williams, The Village’s director of family and community programs.

“A lot more needs to be done on the national level,” said Michelle, “but we can’t feel powerless — we are working together — here in our community on a local level.”

Communities across the country are reeling from a staggering increase in the number of deaths from prescription opioid overdoses, which killed more than 15,000 people in 2015. That number quadrupled in just 16 years, according to the Centers for Disease Control and Prevention.
“We’re planning appropriate, affordable activities for youth, increasing parent communication with their kids, and providing mentors for youth to help keep them on a successful path.”

The Vernon ROCKS Coalition (a few members pictured opposite) builds upon the Vernon Drug and Alcohol Prevention Council to bring together diverse partners from the community to tackle prescription drug use and alcohol consumption among teens and young adults.

CURRENT VERNON ROCKS COALITION MEMBERS:
The Cornerstone Foundation
East of the River Action for Substance Abuse Elimination (ERASE)
Hockanum Valley Community Council
KIDSAFE CT
North Central District Health Department
The Vernon Community Network
Vernon Police Department
Vernon Public Schools
Vernon Youth Services Bureau
The Village for Families & Children
Individual members of the community representing youth, seniors, parents and concerned citizens.
The Family Financial Stability Initiative staff (opposite, bottom) work with families to create budgets, understand and repair credit, save for important financial goals, prepare for careers, file income tax returns, and move to better neighborhoods.

“I am different now because I have hope.”
Building Financial Stability and Opportunity for Families

Following a domestic violence incident that resulted in a traumatic brain injury and devastated her family, Davine Manson struggled to keep herself and her children stable.

When she heard about The Village’s Family Financial Stability Initiative, “It sang to me. I was struggling financially and knew I needed to get back on track.”

“If your family is not financially stable, it’s hard to make sure you have a healthy home,” said Christine Gaumond, program coordinator.

“Things like eviction, food insecurity and the stress of not being able to pay bills or provide for your family add to the toxic stress that can lead to mental and physical health issues,” said Laura O’Keefe, director of the Initiative.

Creating and sticking to a budget, repairing or building credit, and saving for a specific goal are the three mainstays of the Initiative’s financial services.

“Following a budget is hard, but it’s so important to live within your means,” said Andrea Robinson, a financial coach who is working with Davine.

The Initiative also offers free tax preparation and filing services that help low- to moderate-income tax filers access important credits, and encourages them to save a portion of their refunds. Backed by the United Way’s Women’s Leadership Council — the Initiative’s largest funder — The Village expanded services to include career counseling and housing mobility, and will open a comprehensive Financial Center later this year.

“If your expenses exceed your income, one strategy is to increase your income,” said Daniela Rosario, career coach. “A lot of people were requesting help with their resumes to get better jobs — there was a real need there.”

Eileen Burgos, who has been a financial coach with The Village for many years, took on the housing mobility program, working with families who receive housing assistance. “It’s an opportunity for families to move closer to work or access better schools or transportation. It can make a significant change in their lives.”

“Each of us has a part to do,” said Eileen. “Individuals and families can take advantage of all the services we have to offer to create better opportunities for themselves.”

With help from Andrea and the Financial Stability Initiative, Davine Manson has reached her savings goal and is working toward a more stable future. “I am different now because I have hope.”
Outcomes

Our impact lies in the thousands of children, adults and families who have overcome enormous challenges to achieve real and meaningful change for themselves with help from the treatment, services and advocacy of The Village.

Our wraparound approach includes individual and family counseling; group home, residential and outpatient treatment; school-based support programs; and in-home family strengthening. Our goal each day is to do whatever it takes to improve the health, well-being and success of children, adults and families.

8,657
Volunteer Income Tax Assistance (VITA) clients

16,974
clients served

8,317
clients

(These statistics do not include VITA clients.)
Prevention, Community Support and Early Intervention

From a therapeutic preschool to academic support and truancy prevention, and programs for parents like financial stability and parenting education, The Village provides myriad services — in schools, community family centers and in homes — to strengthen families.

90% of children attending our after-school programs attended school 90% or more of the time.

98% of youth participating in our Juvenile Review Board program — a program that provides juvenile offenders with an alternative to Juvenile Court — were not arrested during their time in the program.

100% of children in our preschool graduated to Kindergarten.

Outpatient Behavioral Health/Trauma Center

Treatment services are provided at various sites — our clinics, Hartford Public Schools, in families’ homes — so that children, adults and families can heal from trauma, overcome addiction, and learn to cope with life’s challenges.

92% of children attending our Extended Day Treatment programs did not require further hospitalization, intensive treatment or out-of-home placement while in the program.

73% of children completing treatment through our Enhanced Care Clinic were reported by their parents as having decreased problem severity.

100% of youth in our Multidimensional Family Therapy (MDFT) program — an in-home therapeutic program that addresses substance abuse, encourages a healthy lifestyle and improves overall family functioning — remained at home upon completion of the program.

Intensive Community & Residential Treatment

Youth with serious emotional, behavioral and mental health issues receive intensive, individualized care through individual, group and family therapy, and a range of evidence-based treatment models.

91% of children in our subacute residential treatment program went to a less restrictive environment following treatment.

88% of children in our subacute residential treatment program were reported by their parents as having decreased problem severity.

84% of youth in our short-term crisis stabilization program went home or to a community setting.

Therapeutic Foster Care, Adoption & Family Preservation

Families whose children are at risk of placement outside of the home receive help to stabilize and strengthen family functioning. Foster and adoptive families receive the training and support they need to provide loving, nurturing homes for children in need.

83% of children in our Therapeutic Foster Care program remained in just one foster care home over the past 12 months.

78% of families in our family reunification program met their treatment goals.

84% of children in our family reunification program were reunified with their families.
**Client Satisfaction**

Client feedback and input is key to our ability to continue to provide quality, effective services. While we’re always looking for ways to improve, we are pleased with the results of this year’s surveys.

<table>
<thead>
<tr>
<th>Program</th>
<th>Overall Satisfaction</th>
<th>Access to Services</th>
<th>Cultural Competency</th>
<th>Engaged in Treatment Planning</th>
<th>Improved Social Support</th>
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</thead>
<tbody>
<tr>
<td>Eagle House Subacute Residential Program</td>
<td>81%</td>
<td>68%</td>
<td>88%</td>
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<tr>
<td>Extended Day Treatment</td>
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<tr>
<td>Enhanced Care Clinic</td>
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<td>Intensive In-Home Child and Adolescent Psychiatric Services (IICAPS)</td>
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<tr>
<td>Multi-Dimensional Family Therapy Program (MDFT)</td>
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<tr>
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<td><strong>Overall</strong></td>
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<td><strong>99%</strong></td>
<td><strong>97%</strong></td>
<td><strong>95%</strong></td>
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“Daryl (Family Support Specialist) helped me see that I have a choice in everything and that it’s okay to ask for help. I am confident now — I know I can do it.”

-Client in our Community Support for Families program
The Village manages its resources with sound business practices that will ensure the sustainability of the agency for many years to come. Our funding is a mix of state and federal grants, program fees and contracts, corporate grants and individual donations. A healthy endowment also helps to ensure resources are available for innovations, new program investments and/or capital improvements.

We are committed to keeping administrative expenses low to maximize resources that directly benefit our clients. The Board and executive leadership take their fiscal responsibilities seriously, so that our programs are not only effective but also efficient.

### Program Funding

**Fiscal Year 2017 ($ in thousands) % of total**

- Grants — State Funds $10,253 33.6%
- Grants — Federal Funds 2,654 8.7%
- Program Fees and Contracts 12,435 40.7%
- Other Grants and Contributions 2,328 7.6%
- United Way 823 2.7%
- Authorized Endowment Contribution 2,030 6.7%

**Total** $30,523 100.0%

### Expenses

**Fiscal Year 2017 ($ in thousands) % of total**

- Outpatient Behavioral Health Services $6,670 22.2%
- Residential Services and Extended Day Treatment Programs 7,902 26.3%
- Permanency 3,787 12.6%
- Community Services 7,318 24.4%
- General & Administrative 3,830 12.7%
- Fundraising 542 1.8%

**Total** $30,049 100.0%

If you have any questions about our finances, please feel free to contact Pete Maltby, Controller, at pmaltby@thevillage.org
Leadership Giving (2016-17)

Support means many things here at The Village. Caregivers support their families financially, socially and emotionally. We support children, adults and families as they work to make real and meaningful change in their lives. Individuals, organizations, corporations, foundations and governmental agencies support our work by donating their time, talent and treasure. To each of you, we say THANK YOU! It means so much to the staff — and to the children and families we serve — to know that you are there to support us.

FEDERAL, STATE AND MUNICIPAL AGENCIES
City of Hartford
Connecticut Department of Children and Families
Connecticut Department of Education
Connecticut Department of Housing
Connecticut Department of Mental Health and Addiction Services
Connecticut Department of Social Services
Connecticut Health and Educational Facilities Authority
Connecticut Judicial Branch
Connecticut Office of Early Childhood
Connecticut Office of Policy and Management
Hartford Public Schools
Internal Revenue Service
U.S. Department of Housing
U.S. Department of Agriculture
U.S. Department of Health and Human Services

Virginia Thrall Society
$100,000+

ORGANIZATIONS
Glastonbury Auxiliary of The Village
The Hartford
Hartford Foundation for Public Giving
United Way of Central and Northeastern Connecticut

Augusta Williams/
Gray Lodge Society
$50,000+

ORGANIZATIONS
NBCUniversal Foundation
Simsbury Auxiliary of The Village
Suffield Auxiliary of The Village
The Travelers Companies, Inc.

Alison Gill Lodge Society
$25,000+

ORGANIZATIONS
Cigna

President’s Society
$10,000+

INDIVIDUALS
Ms. Beth A. Bombara
Mr. and Mrs. Colin H. Cooper
Mr. and Mrs. David R. Epstein
Mr. Lorey Godfrey
Dr. and Mrs. Loren Godfrey, Jr.
Ms. Linda Carlson Hart
Mr. Barry N. Lastra
Mr. and Mrs. Peter G. Lombardo

ORGANIZATIONS
Ensworth Charitable Foundation
Fairview Capital Partners, Inc.
Hart Realty Advisers, Inc.
Lincoln Financial Group Foundation, Inc.
Penwood Real Estate Investment Management, LLC
Whole Foods Markets

Brainard-Goodwin Society
$5,000+

INDIVIDUALS
Anonymous (1)
Mrs. Ruth E. Clark
Mr. Thomas Daugherty
Mr. and Mrs. Jeffrey S. Hoffman
Mr. Richard M. Kaplan, Esquire
Joanne and Rocco Orlando
Mr. and Mrs. Thomas Reardon

ORGANIZATIONS
Anonymous (1)
All Waste, Inc.
Asylum Hill Congregational Church
Bank of America Charitable Foundation
Emanuel Lutheran Church
Farmington Bank Community Foundation
The Grainger Foundation

Students from Martin Luther King Jr. Elementary School in Hartford model the coats donated by an anonymous friend to The Village’s Family Resource Center located in the school.
Students, caregivers, school professionals and staff from The Village’s Truancy Prevention Program at Burr Elementary School in Hartford celebrate the students’ graduation from the program, which is also provided at Martin Luther King Jr. School.
The Village Board member Bill Field (far right) of Monroe and clinician Haben Abraham (center) of Hartford were honored as Family Champions by the Connecticut Council of Family Service Agencies. Also pictured: Galo Rodriguez, president & CEO of The Village; and Omar Crosby and Abeba Alemayho, Haben’s family members.

ORGANIZATIONS
AetnaHealth, Inc.
BlumShapiro
Connecticut/Westchester Chapter of Corenet Global, Inc.
FieldActivate
Friar Architecture Inc.
The Ellen Jeanne Goldfarb Memorial Charitable Trust
Harvard Pilgrim Healthcare Foundation
HCC Global Financial Products
Aaron Hollander Fund
Simon Hollander Fund
Kaman Corporation
Thomas Hooker Brewing Company LLC
Nutmeg Technologies
On-Line Systems, Inc.
Performance Environmental Services, LLC
Robinson & Cole LLP
Shipman & Goodwin LLP
Thornburg Investments
The Unitarian Society of Hartford
Wentworth-DeAngelis Insurance, Inc.
Whalley Computer Associates
Willis Group

Hillyer-Jewell Society
$500+

INDIVIDUALS
Anonymous (1)
Ms. Mary Abel
Ronald J. Albert, D.M.D.
Ms. Carol S. Baker
Mr. and Mrs. John J. Bermel
Mr. Stephen Bohlman
Mr. and Mrs. Allan Borghesi
Mr. and Mrs. R. T. Brown
Mr. and Mrs. Arnold Chase
Ms. Marie Chasse
Mrs. Francine E. Christiansen
Mr. and Mrs. Tom Culbertson
Ms. Catherine M. Daly
Mr. Alden Davis
Dr. Ashley G. Dorin
Mr. Ryan M. Duffy
Mr. and Mrs. Robert W. Eccles
Mr. John A. Eldredge
Mr. and Mrs. Jonathan Finman
Mrs. Judith Fisher
Freedman Family Fund
Mrs. Susan Freedman
Mr. and Mrs. Howard Fromson
Mr. Joseph Gaudette
Mr. and Mrs. John J. Gillies, Jr.
Mr. and Mrs. Marc A. Green
Ms. Leah Hartman
Mr. Michael E. Haylon and Ms. Carol D. Dupuis
Ms. Paula Healey
Mrs. Jean H. Holden
Ms. Kathleen Kane-Francalangia
William & Elizabeth Keister Fund
Mr. and Mrs. Eric J. Lim
Ms. Diane Lipes

Mr. and Mrs. Robert F. Hester, Esq.
Mr. Kevin Hutt
Mr. Mark Hughes and Ms. Amy E. Johnston
Ms. Donna E. Jolly
Mrs. Elizabeth Keister
Mrs. Jill Manners
Ms. Vaughan Finn and Mr. Stephen Nightingale
Ms. Sallie C. Norris
Mr. and Mrs. Dan Richards
Ms. Linda Roderick
Mr. Kurt Ruggendorf and Ms. Adrian C. Brown
Mrs. Peter Russell
Mr. Steven B. Ryan, Esq.
Ms. Kathy Thorsell
Ms. Betsy S. van Gemeren
Ms. Mavourneen Vigneault
Ms. Lynn Weisel
Mr. Michael S. Wilder
Ms. Mary D. Zapp

Robin Abbate, Board member of the Connecticut/Westchester Chapter of Corenet Global, a national corporate real estate trade association, presents a check for $1,500 to Donna Jolly, The Village vice president for advancement.

Ms. Carol B. Martin
Mr. Jeffrey Mitchell
Ms. Cassandra Murphy
Ms. Allison Niderno
Mr. and Mrs. Jeffrey Paul
Mr. and Mrs. Brewster Perkins
Mrs. Janet M. Peyton
Mr. George Pizzi
Ms. Stephanie M. Radinieri
Ritter Family Fund
Ms. Jessica Ritter
Ms. Claudia M. Shelton
Mrs. Erika M. Smith
Mr. Robert Stone
Ms. Deborah Strong
Ms. Gabrielle P. Valentin
Mr. William Witkowsky
One-hundred percent of the children in our Early Childhood Learning Center graduate to Kindergarten. The Center — a nationally accredited preschool — provides individualized instruction and creative and clinical interventions to support children with behavioral and emotional issues, as well as wraparound supports for their parents.

**Organizations**
Aetna Foundation, Inc.
Barnes Group Foundation
Benefit Community Impact Fund
Chubb Insurance
Creative Kids Learning Center
Fit Body Boot Camp
Dolphin Days Learning Center
Exchange Club of Rockville
Greater Hartford Host Lions Club, Inc.
Greater Hartford Sangha
Imagineers, Inc.
The Imagineers Foundation, Inc.
Janus Capital Group
USB Financial Services, Inc.
Woodland Anesthesiology Associates, PC
Woodledge

**Cooley-Williams Society**
$250+

**Individuals**
Anonymous (1)
Mr. and Mrs. Michael S. Anderson
Ms. Karen H. Kellerman and
Mr. Peter Arakas
Mr. Craig Bailey
Ms. Sandra Kaye Baker
Mr. Satish Kumar Balaji
Ms. Megan Beardsworth
Mr. and Mrs. Jeffrey A. Brine
Ms. Kathleen Bromage
Mr. and Mrs. Harold C. Buckingham, Jr.
Mrs. Miriam B. Butterworth
Mr. Luis Caban
Ms. Marcy Cain
Mrs. Patricia Campanella Daniels and
Mr. Eric D. Daniels

Mrs. Julia Carter
Ms. Jennifer Charron
Mr. Blair Childs
Ms. Pia Ciccone
Mr. and Mrs. Anthony A. Cooper
Mr. and Mrs. Don Corne
Mrs. Lori Ann Cottrell
Ms. Elizabeth M. Cristofaro
Mr. and Mrs. William C. Doran
Mr. Dennis Duff and
Mrs. Linda M. Cowen-Duff
Ms. Amy Dupuis
Mrs. Arlene Dutton*
Dr. Paul H. Dworkin and
Mrs. Sheila M. Dworkin
Mr. and Mrs. John J. Egan
Fechtor Family Fund
Ms. Beth Frechette
Mr. and Mrs. Raymond N. Frick

Mr. and Mrs. Timothy Fromson
Betsy and Brian Gauthier
Mr. Eric Geigle
Mr. and Mrs. Michael Graziosi
Mrs. Thomas J. Groark
Ms. Amarilliss Guerra
Ms. Kristin Herzog
Mr. Michael Hession
Mr. Jeff Hubbard
Mrs. Pamela J. Joyce
Ms. Linda Kroll
Mrs. Janet K. Lenore
Mr. and Mrs. Marc Madnick
Ms. Cheryl MalBaur
Mr. Joseph Marich
Timothy P. McLaughlin, M.D.
Mrs. AnnaMarie C. Monge
Mrs. Ellen H. Morris
Ms. Jodi M. Mulloy

Nearly 500 women and men came together at The Village’s Girl Within Luncheon in December, raising $168,000 to support life-changing programs for at-risk girls and young women in the Greater Hartford area. Shown here, from left to right are: Elsa M. Núñez, member of The Village’s Board and event committee; Galo Rodriguez, The Village president and CEO; Sonia Manzano, actor and keynote speaker; Diane Cantello, vice president for Corporate Sustainability for The Hartford; Maria Rodriguez, University of Hartford student and speaker; Barry Lastra, husband of Alison Coolbrith, 2016 Woman of the Year; Jeanmarie Cooper, member of The Village’s Board and chair of the event; Beth Bombara, CFO of The Hartford and then-chair of The Village’s Board of Directors; and Irene O’Connor, anchor of Eyewitness News This Morning on WFSB-TV, Ch. 3 and event emcee.
Interns from KPMG read to our preschoolers and donated books to the preschool and two of our residential programs, Eagle House and Alison Gill Lodge. The preschoolers had a blast with their new friends!

Celia and her son completed extensive training to prepare them to care for a foster child. They joined many others who provide safe, stable, nurturing homes for foster children in need, with ongoing support from The Village.

Mrs. Nancy K. Netcoh
Ms. Mary S. O’Connor
Mrs. Dorothy D. O’Meara
Ms. Andrea Papazoglou
Dr. and Mrs. Michael Passaretti
Mr. Anthony J. Pierson
Mr. Lucas Rameaka
Ms. Susan L. Redfield
Mr. and Mrs. Richard T. Regius
Mr. Brian A. Renstrom
Mr. and Mrs. David Roncari
Mrs. Sylvia L. Rosen
Mrs. Linda L. Rydin
Dr. and Mrs. Stephen Schutzer
Mr. Chris Simmons
Mr. Edward G. Sullivan
Ms. Carol Sullo
Mr. Reed W. Tapper
Ms. Barbara M. Tierney
Mrs. Katherine Vines-Cook Trumbull
Mrs. Jeannette A. Urban
Mrs. Nancy B. Wadhams
Ms. Carol P. Wallace
Mrs. Louise M. Wilder
Mrs. Sandra B. Wood-Forand

ORGANIZATIONS
American Eagle Federal Credit Union
Andrew Associates, Inc.
The Angell Pension Group, Inc.
Capitol Region Education Council
Dance 10 Studios LLC
Environmental Group, Inc.
Tomasso Group
Women’s Health Connecticut, Inc.

ENDOWMENT GIFTS
A strong endowment is a critical component of an institution’s financial strength. Gifts to endowment provide program support for the families we serve today and for future generations. Gifts also generate steady and predictable income for daily operations. We are grateful to the donors who established these lasting gifts.

The Robert I. Beers Memorial Fund
The Ruth E. Clark Memorial Endowment Fund
Norbert Fried Memorial Scholarship Fund
Dian D. and Irving J. (Irv) Friedman Family Fund (buildup fund)
Friends of the Family Endowed Fund
Cynthia B. Godfrey Memorial Fund
The Betty Goumas Memorial Fund

1809 SOCIETY
The 1809 Society, named in honor of our founders, is a devoted group of donors who have named The Village as a beneficiary in their estate plans. Their generous bequests will enrich, sustain and preserve our services; protecting and nurturing children today and for generations to come. These gifts establish an enduring legacy of caring, protection and support for the children and families we serve. We are honored to be the guardian of these meaningful contributions.

Mrs. Francine E. Christiansen
Mrs. Virginia B. House
Mr. Barry N. Lastra
Mrs. Pamela P. Littel
Mr. and Mrs. Donald P. Richter*
Mrs. Iris B. Russell
Mr. Henry R. Schwartz
Mrs. Erika M. Smith
Ms. Jennifer R. Walkwitz
Mrs. Louise M. Wilder

* deceased
No matter the occasion, our friends and supporters are generous with their gifts. Just a few examples, clockwise from top left: XL Catlin donated Thanksgiving supplies to our food pantry at SAND school in Hartford, Amelia collected donations of school supplies for kids served by The Village in lieu of her birthday gifts, and Pepperidge Farms donated warm blankets and other items during our Holiday Giving Tree drive.
A Charitable Force

The entirely volunteer-run Auxiliaries of The Village have been supporting programs that help transform the lives of children and families for well over 50 years. This year, the Glastonbury, Simsbury and Suffield Auxiliaries contributed more than $256,000 to The Village. Together, they contributed more than 190,000 hours of their time and, over the past two decades, have contributed more than $4.2 million to The Village.
About The Village

EXECUTIVE LEADERSHIP
(current)

Galo A. Rodriguez, MPH
President,
Chief Executive Officer

Elizabeth Bryden, LCSW
Senior Vice President

Henry Burgos
Vice President,
Human Resources

Ashley Dorin, MD
Medical Director

Hector Glynn, MSW
Senior Vice President

Donna Jolly
Vice President, Advancement

Steven Moore, Ph.D.
Vice President,
Business Development

BOARD OF DIRECTORS
(current)

Andrew G. Baldassarre,
Chair*
Sr. Vice President, Wealth Management,
UBS Financial Services Wealth Management

John Turgeon, CPA, HCS,
Vice Chair*
Partner, CohnReznick

Cathy Iacovazzi, Secretary*
Senior Vice President, US Trust,
Bank of America

Dr. Galo A. Rodriguez, MPH*
President & CEO, The Village for Families & Children

Beth A. Bombara*
Executive Vice President & CFO,
The Hartford Financial Services Group, Inc.

Jeffrey A. Brine, Esq.,
Member & Attorney at Law,
Kurien Ouellette LLC

Richard (Jerry) Bundy
Community Volunteer

Luis C. Caban
Community Volunteer

Wendy Carberg
Vice President,
Group & Worksite Markets,
Guardian Life Insurance Company

Curt Cameron*
President, Thomas Hooker Brewing Company

Edwin D. Colon, Esq., LCSW
Senior Staff Attorney, Center for Children’s Advocacy

Jeanmarie H. Cooper*
Community Volunteer

Thomas Daugherty
Partner, KPMG

William D. Field
President, FieldActivate

David L. Friar, AIA
Founder, Friar Associates

Lawrence J. Gavrich
Founder & President,
Home on The Course, LLC

Stephen E. Goldman
Managing Partner, Robinson & Cole

Richard M. Kaplan, Esq.
Associate General Counsel,
United Technologies Corp.

Charles H. Klippel, Esq.
Senior Vice President & Deputy General Counsel, Aetna

Barry N. Lastra
Principal, A & B Enterprises

Douglas K. Manion, Esq.
Kahan Kerensky & Capossela, LLP

Patricia Marealle
Legal Analyst, Massachusetts Office of the Attorney General

Wilfredo Nieves
President, Capital Community College

Dr. Elsa M. Núñez
President, Eastern Connecticut State University

Donna L. O’Shea, MD, MBA
Vice President & Sr. Medical Director, Population Health Management, UnitedHealthcare

Brian P. Reilly*
Chief Auditor and Sr. Vice President, Travelers

Lynn Weisel
Auxiliary Representative

*member, executive committee
AMBASSADORS**
(current, formerly Corporators)

Ana Alfaro
Dr. Biree Andemariam
Mark Anson and
Robyne Watkin-Anson
Doris Arrington
Samuel and Janet Bailey
Hyacinth Bailey, Esquire
Constance Bain
Andrea Barton Reeves, Esq.
Nannette Bosh-Finance
Kenneth Boudreau
Martha Brackeen-Harris
Chester (Chet) Brodnicki
John Bruno and Artemis Tsagaris
Carlene Bush
Thomas Byrne
Marcy Cain
Patricia Campanella Daniels
Edward Casares, Jr.
David Castellani
Francine Christiansen
Ruth Clark
Judith Clarke
Elba Cruz Schulman
Christopher Dadlez
Edward Danek, Jr.
Rick Daniels
Alden Davis
Dr. Eddie Davis
John Henry Decker
Jaye Donaldson
Susan Dunn
Dr. Paul Dworkin
Dan Eudy
Rose Fortuna
Susan Freedman
Marilda Gándara, Esq.
Matthew Gordon, Esq.
Arthur Greenblatt
Kevin Gresham
Donald Griesdorn
Eunice Groark
Ruth Grobe
Nathan Grube
Dr. Walter Harrison
David Hart
Michael Haylon
Jeffrey Hoffman
John Horak, Esq.
John Hurley
Janet Jackson
Leonard Jaskol
John Kennelly
Sally King
Janice Klein
Arthur Greenblatt
Alan Kreczko
Robert Laraia and
Lesa Cavallero-Laraia
Dr. Thomas Lipscomb
Peter and Rosemary Lombardo
Dr. Darcy Lowell
Sheralyne Marsh
The Reverend William McKissick, Jr.
EdJohnetta Miller
Mark Mitchell
Thea Montanez
Christopher Montross
Joelle Murchison
Denise Nappier
Peter Neville
Bobby Nims
Irene O’Connor
Teresa Pelham
Steve Phillips
Paul Pita
Janis Potts
JoAnn Price
Kyle Pruett
Richard Reinhart
Wanda Reyes-Dawes
Rep. Matt Ritter
Dr. John Rodis
Dr. Annette Rogers
Jason Rojas
Nelly Rojas Schwan
Gilda Roncari
Fernando Rosa
Dr. Juan Salazar
Dr. Carlos Salguero
Anita Ford Saunders
Philip Schulz
Jennifer Shimanski
Robert Smith, Jr.
Albert Staten
Sarah Stevens
Edward Sullivan
Carol Waxman
Armistead Webster
Joseph Wendover
Louise Wilder
John and Linda Zembron

** Ambassadors are valued friends of The Village and influential members of the community who are invited to represent The Village.

Several sponsors and 116 golfers helped raise nearly $90,000 for parenting and family support programs at The Village’s Foursomes for Fatherhood golf tournament in June at Shuttle Meadow Country Club. Special guests Edwin and Jorge (center) shared how programs at The Village helped them. Also pictured are Galo Rodriguez, The Village president & CEO and Brian Reilly, The Village board member and event chair.
LOCATIONS
(current)

MAIN CAMPUS
1680 Albany Avenue
Hartford, CT 06105
860-236-4511

THE VILLAGE SOUTH
331 Wethersfield Avenue
Hartford, CT 06114
860-236-4511

THE VILLAGE CENTER FOR FAMILY LIFE
AT GRAY LODGE
(including RAMBUH Family Center)
105 Spring Street
Hartford, CT 06105

THE VILLAGE MATERNAL, INFANT, AND EARLY CHILDHOOD HOME VISITING PROGRAM
One Regency Drive
Bloomfield, CT 06002

KIDSAFE CT
An affiliate of The Village
19 Elm Street
Vernon, CT 06066

Extended Day Treatment Locations
The Village Main Campus
300 Parker Street
Manchester, CT 06042
282 Main St Ext.
Middletown, CT 06457
117 Lincoln Street
Meriden, CT 06541

Group Home
Alison Gill Lodge
Manchester, CT

Integrated Pediatric Clinics
800 Connecticut Blvd., 1st Floor
East Hartford, CT 06108
65 Kane Street, 2nd Floor
West Hartford, CT 06119

The Village provides services in these Hartford schools:
Alfred E. Burr Community School
400 Wethersfield Avenue, Hartford
America’s Choice at SAND School
1750 Main Street, Hartford
Asian Studies Academy at Bellizzi Middle School
215 South Street, Hartford
Bulkeley High School
300 Wethersfield Avenue, Hartford
Burns Latino Studies Academy
195 Putnam Street, Hartford
Dr. Michael D. Fox Elementary School
470 Maple Avenue, Hartford
Hartford Magnet Trinity College Academy
53 Vernon Street, Hartford
Hartford Public High School
55 Forest Street, Hartford
Martin Luther King Jr. Elementary School
25 Ridgefield Street, Hartford
Milner Elementary School
104 Vine Street, Hartford

OPPortunity High School
110 Washington Street, Hartford
Rawson Elementary
260 Holcomb Street, Hartford
West Middle School
44 Niles Street, Hartford
Wish School
350 Barbour Street, Hartford

COMMITTEE OF THE AUXILIARIES
(Current)

Glastonbury
Marnie Stucky, Chair
Lori Holmes, Vice Chair
JoAnn Adams
Judy Caron

Simsbury
Patty Crawford, Co-Chair
Gail Korten, Co-Chair
Joyce Banks
Cindi Dietlin
Maddie Gilkey
Joanne Kenney
Susan Mueller

Suffield
Lee Galluccio, Co-President
Sharen Lingenfelter, Co-President
Lynn Weisel
AFFILIATIONS & PARTNERSHIPS
Access Agency
Alliance for Bloomfield’s Children
Child First
Child Guidance Clinic for Central Connecticut
City of Hartford Office of Young Children
Community Health Services
Community Renewal Team
Connecticut Children’s Medical Center
Focus Alternative Learning Center
Foodshare
Hartford Board of Education
Hartford Office of Youth Services
Hartford Public Library
Hartford/West Hartford System of Care
Hispanic Health Council
Judge Baker Children’s Center, an affiliate of Harvard Medical School
KIDSAFE CT
Institute of Living
Manchester Community College
Middlesex Hospital
National Child Traumatic Stress Network
National Health Service Corps
Putnam Library
Read to Grow
St. Agnes Home, Inc.
Stafford Public Library
Town of Enfield
Upper Albany Neighborhood Collaborative
UCONN Health Center Urban League
Windham Area Interfaith Ministry
Yale Child Study Center

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City of Hartford Office of Young Children
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Connecticut Children’s Medical Center
Focus Alternative Learning Center
Foodshare
Hartford Board of Education
Hartford Office of Youth Services
Hartford Public Library
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Hispanic Health Council
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Middlesex Hospital
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National Health Service Corps
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Read to Grow
St. Agnes Home, Inc.
Stafford Public Library
Town of Enfield
Upper Albany Neighborhood Collaborative
UCONN Health Center Urban League
Windham Area Interfaith Ministry
Yale Child Study Center

ACCREDITING BODIES
American Psychological Association
The Joint Commission
National Association for the Education of Young Children (NAEYC)

ASSOCIATIONS & MEMBERSHIPS
Alliance for Children & Families
Alliance for Strong Families and Communities
Association of Psychology Postdoctoral and Internship Centers
Asylum Hill Neighborhood Association
Black Administrators in Child Welfare
Blue Hills Civic Association
Child Welfare League of America, Inc.
Connecticut Alliance of Family Resource Centers
Connecticut Association of Foster Care Providers
Connecticut Association of Nonprofits
Connecticut Community Providers Association
Connecticut Council on Adoption
Connecticut Council on Family Service Agencies
Connecticut Department of Education
Connecticut Early Childhood Alliance
CT Community Nonprofit Alliance
Family Support Network
Fatherhood Initiative of Connecticut
Franklin Avenue Merchants Association
Greater Hartford Literacy Council
Hartford/West Hartford System of Care/Community Collaborative
Metro Hartford Alliance & Chamber of Commerce
National Council for Community Behavioral Healthcare
Neighborhood Task Force of the Mayor’s Blueprint for Young Children
Parents as Teachers National Center
Planned Giving Group of Connecticut
South Hartford Community Alliance
United Way of Central and Northeastern Connecticut

LICENSURE & ACCREDITATION
Department of Children and Families Licenses
Child Care Facility to provide Group Home Services
Child Care Facility to provide Temporary Shelter Services
Child Placing Agency and Foster Care and Adoption Services
Extended Day Treatment
Outpatient Psychiatric Clinic for Children
Residential Treatment

Department of Public Health Licenses
Child Day Care Center for Preschool Services
Psychiatric Outpatient Clinic for Adults
Facility for the Care or Treatment of Substance Abusive or Dependent Persons

Department of Children and Families Licenses
Child Care Facility to provide Group Home Services
Child Care Facility to provide Temporary Shelter Services
Child Placing Agency and Foster Care and Adoption Services
Extended Day Treatment
Outpatient Psychiatric Clinic for Children
Residential Treatment

Department of Public Health Licenses
Child Day Care Center for Preschool Services
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Connecticut Association of Foster Care Providers
Connecticut Association of Nonprofits
Connecticut Community Providers Association
Connecticut Council on Adoption
Connecticut Council on Family Service Agencies
Connecticut Department of Education
Connecticut Early Childhood Alliance
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Fatherhood Initiative of Connecticut
Franklin Avenue Merchants Association
Greater Hartford Literacy Council
Hartford/West Hartford System of Care/Community Collaborative
Metro Hartford Alliance & Chamber of Commerce
National Council for Community Behavioral Healthcare
Neighborhood Task Force of the Mayor’s Blueprint for Young Children
Parents as Teachers National Center
Planned Giving Group of Connecticut
South Hartford Community Alliance
United Way of Central and Northeastern Connecticut

LICENSURE & ACCREDITATION
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Child Care Facility to provide Group Home Services
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Child Placing Agency and Foster Care and Adoption Services
Extended Day Treatment
Outpatient Psychiatric Clinic for Children
Residential Treatment

Department of Public Health Licenses
Child Day Care Center for Preschool Services
Psychiatric Outpatient Clinic for Adults
Facility for the Care or Treatment of Substance Abusive or Dependent Persons
At The Village’s 2016 Annual Reception, we named two Champions for Children, Reverend Dr. Shelley D. Best and Elaine Zimmerman. They were selected because of their drive to advocate for children and families, their ability to engage parents and other community members, the courage to stand by their beliefs, and their ability to convey those beliefs in striking, memorable ways. They are pictured here with The Village outgoing board chair, Beth Bombara, and president and CEO, Galo Rodriguez.

Left, Reverend Dr. Shelley D. Best; Right, Elaine Zimmerman

The Hartford participates each year in our Uniform and Holiday Giving Tree drives, where employees rally their co-workers to collect school supplies and holiday toys (pictured above) for families served by The Village. The Hartford also generously supports several Village programs, and is the presenting sponsor of our annual Girl Within Luncheon. We are grateful for their impactful and ongoing support.

Connect with us
Visit www.thevillage.org to give to The Village, read our success stories, learn about our programs, join our mailing list, or get more involved with us.

www.facebook.com/thevillagect
www.twitter.com/thevillage_ct
www.youtube.com/villagenewsct

Design: John Johnson Art Direction, Collinsville
Printing: Hitchcock Printing & Distribution Services, New Britain
Photos: Jake Koteen: pages 1 (Galo Rodriguez), 3, 6, 10, 13, 17 (top), 25 (right)
Thank you to our donors for sharing photos.
The Village for Families & Children
1680 Albany Avenue • Hartford, CT 06105
860-236-4511
www.thevillage.org

Where REAL CHANGE Happens